



Jay Timmons
President and CEO

May 31, 2017

Administrator Scott Pruitt
U.S. Environmental Protection Agency
Office of the Administrator, 1101A
1200 Pennsylvania Avenue, NW
Washington, DC 20460

Dear Administrator Pruitt:

On behalf of the 14,000 members of the National Association of Manufacturers (NAM), I cordially invite you to address the manufacturing community's leading representatives at the **NAM's Manufacturing Summit**. Our *Summit* is scheduled for June 20–21 at the Grand Hyatt Washington in Washington, D.C. We invite you to provide the keynote address at our lunch on Wednesday, June 21, from 12:30 to 1:30 p.m.

We appreciate your continued, strong focus on the policies needed to create jobs and welcomes your comments and vision on the future of manufacturing in America, and how the Environmental Protection Agency under your leadership can be a partner in achieving these goals. Specifically, our members would be interested in your perspective on how the Agency is planning to address many of the major regulations issued by the prior Administration that have inhibited our ability to compete. Our member companies look forward to hearing how they can work with the Administration to promote policies that positively impact manufacturing.

Our format calls for 15-20 minutes of remarks followed by questions and answers from our audience. Attendance for this event is likely to exceed 400 NAM members, which include leading manufacturers from across the country. The session will be closed to the press and off the record. If you prefer to have press present, we are more than happy to accommodate your request.

Please let me know at your earliest convenience if you can attend. If your staff has any questions, they can contact NAM Director of Public Affairs and Member Engagement Candice Austin at (202) 637-3122. Candice will contact your office to follow up on this request.

Thank you for considering this invitation. I look forward to continue working closely on our many shared goals.

With all best wishes, I remain,

Sincerely,

A handwritten signature in black ink that reads 'Jay'. Below the signature, the name 'Jay Timmons' is printed in a standard sans-serif font.

Jay Timmons

Leading Innovation. Creating Opportunity. Pursuing Progress.